Grade	Canned Comments	Board Member Selection Percentage
T05	Strength: Billet level exceeds current rank	17.6%
T04	Strength: Strong ROS	14.7%
T04	Strength: Billet level exceeds current rank	14.0%
T04	Strength: COERs	14.0%
	Strength: Geographic or Programmatic (i.e., multiple intra-	
T05	agency assignments) moves	13.9%
T05	Strength: Strong ROS	13.9%
T04	Strength: Presentations and Outreach	13.3%
T05	Strength: Awards	13.0%
	Strength: Continuing Education beyond level expected for	
т04	benchmark	12.7%
T05	Suggestion: COER ratings are not supported by rater comments	12.0%
	Suggestion: Seek more collateral duties (i.e., Limited or no	
T05	leadership or impact in collateral duties)	12.0%
	Strength: Advanced training (e.g., certifications, licensures,	
T05	credentials, degrees) beyond level expected for benchmark	11.1%
	Strength: PHS Activities (i.e., Displays longevity and/or	
T05	continuity of PHS Activities/membership)	11.1%
	Strength: Prior or current assignment at a mission priority	
	agency that serves vulnerable populations (i.e., BOP, DHS-IHSC,	
T05	IHS)	11.1%
	Suggestion: COER Improvement (i.e., continuous performance	
T05	development, enhancement needed on Rater comments)	11.1%
	Suggestion: Improve ROS (i.e., COER scores and ROS Comments	
	do not match, ROS comments need to be strengthened, ROS	
T05	does not recommend promotion, ROS needs more detail)	11.1%
	Suggestion: Pursue advanced training (e.g., certifications,	
	licensures, credentials, degrees) beyond level expected for	
T05	benchmark	11.1%
	Suggestion: COER Improvement (i.e., continuous performance	
т06	development, enhancement needed on Rater comments)	11.0%
	Strength: Advanced training (e.g., certifications, licensures,	
T04	credentials, degrees) beyond level expected for benchmark	10.7%
T04	Strength: Awards	10.7%
	Strength: Advanced training (e.g., certifications, licensures,	
т06	credentials, degrees) beyond level expected for benchmark	10.3%
T06	Strength: Strong ROS	10.3%
т06	Suggestion: COER ratings are not supported by rater comments	10.3%
	Strength: Continuing Education beyond level expected for	
T05	benchmark	10.2%
T05	Suggestion: Need more recent awards.	10.2%
T05	Suggestion: Public health training & experience	10.2%
T04	Suggestion: Public health training & experience	10.0%
T06	Strength: Awards	9.7%

	Strength: Public Health Training beyond level expected for	
T05	benchmark	9.3%
.05	Strength: Geographic or Programmatic (i.e., multiple intra-	
T06	agency assignments) moves	9.0%
T06	Suggestion: Need more recent awards.	9.0%
T06	Suggestion: Public health training & experience	9.0%
	Strength: Prior or current assignment at a mission priority	
	agency that serves vulnerable populations (i.e., BOP, DHS-IHSC,	
T04	IHS)	8.7%
	Suggestion: Geographic or Programmatic (i.e., multiple intra-	
T04	agency assignments) moves	8.7%
	Suggestion: Pursue advanced training (e.g., certifications,	
	licensures, credentials, degrees) beyond level expected for	
T04	benchmark	8.7%
T06	Strength: Deployment activities	8.4%
	Strength: Prior or current assignment at a mission priority	
	agency that serves vulnerable populations (i.e., BOP, DHS-IHSC,	
т06	IHS)	8.4%
T06	Suggestion: Pursue higher billet	8.4%
T05	Strength: Deployment activities	8.3%
	Suggestion: Leadership roles in PHS activities, not just	
T05	membership	8.3%
	Strength: Public Health Training beyond level expected for	
T04	benchmark	8.0%
T04	Suggestion: Need more recent awards.	8.0%
	Suggestion: Pursue advanced training (e.g., certifications,	
	licensures, credentials, degrees) beyond level expected for	
T06	benchmark	7.7%
	Suggestion: Geographic or Programmatic (i.e., multiple intra-	
T05	agency assignments) moves	7.4%
T05	Suggestion: Presentations and Outreach	7.4%
	Suggestion: Seek more collateral duties (i.e., Limited or no	
т06	leadership or impact in collateral duties)	7.1%
TO 4	Strength: PHS Activities (i.e., Displays longevity and/or	C 70(
T04 T04	continuity of PHS Activities/membership)	6.7%
104	Suggestion: Mentoring activities Strength: Continuing Education beyond level expected for	6.7%
тос	benchmark	G EV
Т06	Strength: PHS Activities (i.e., Displays longevity and/or	6.5%
т06	continuity of PHS Activities/membership)	G EV
T05	Strength: Presentations and Outreach	6.5% 6.5%
T05	Strength: Upward career trajectory	6.5%
T06	Suggestion: Mentoring activities	6.5%
T00	Strength: Collateral duties (i.e., regional and national)	6.0%
T04	Strength: Deployment activities	6.0%
T04	Strength: Upward career trajectory	6.0%
T04	Suggestion: Need more time in current billet	6.0%
T04	Suggestion: Pursue PHS activities	6.0%
T06	Strength: Presentations and Outreach	5.8%

	Suggestion: Improve ROS (i.e., COER scores and ROS Comments	
	do not match, ROS comments need to be strengthened, ROS	
T06	does not recommend promotion, ROS needs more detail)	5.8%
	Suggestion: Leadership roles in PHS activities, not just	
T06	membership	5.8%
T05	Strength: COERs	5.6%
T05	Suggestion: Professional organization leadership or activities	5.6%
	Suggestion: Leadership in community-based public health	
т05	initiative or program	5.6%
т04	Missing Continuing Education Summary Sheet	5.3%
	Strength: Geographic or Programmatic (i.e., multiple intra-	
т04	agency assignments) moves	5.3%
	Suggestion: Improve ROS (i.e., COER scores and ROS Comments	
	do not match, ROS comments need to be strengthened, ROS	
т04	does not recommend promotion, ROS needs more detail)	5.3%
	Suggestion: Leadership roles in PHS activities, not just	
т04	membership	5.3%
T04	Suggestion: Presentations and Outreach	5.3%
T04	Suggestion: Pursue higher billet	5.3%
т06	Incorrectly formatted CV	5.2%
	Suggestion: Geographic or Programmatic (i.e., multiple intra-	
T06	agency assignments) moves	5.2%
T06	Suggestion: Seek continuing education (e.g., CME, CE, CEUs)	5.2%
	Suggestion: COER Improvement (i.e., continuous performance	
T04	development, enhancement needed on Rater comments)	4.7%
T04	Suggestion: Professional organization leadership or activities	4.7%
	Suggestion: Seek more collateral duties (i.e., Limited or no	
т04	leadership or impact in collateral duties)	4.7%
T05	Incorrectly formatted CV	4.6%
T05	Suggestion: Mentoring activities	4.6%
т06	Strength: COERs	4.5%
	Strength: Public Health Training beyond level expected for	
т06	benchmark	4.5%
	Suggestion: Leadership in community-based public health	
T06	initiative or program	4.5%
T04	Strength: Leadership activities	4.0%
T06	Missing Continuing Education Summary Sheet	3.9%
т06	Suggestion: Presentations and Outreach	3.9%
T05	Missing Continuing Education Summary Sheet	3.7%
T05	Strength: Upward career trajectory	3.7%
T05	Suggestion: Pursue higher billet	3.7%
	Suggestion: Leadership and Supervisory activities and	
T04	responsibilities within your position	3.3%
T04	Suggestion: Seek mentorship	3.3%
	Missing OS/Incorrect OS (i.e., Not in correct OS format, OPPVS	
T06	was verified without OS, did not complete an OS)	3.2%
T06	Suggestion: Pursue PHS activities	3.2%
T05	Strength: Leadership activities	2.8%

	Strength: Substantial mentorship activities (i.e., as a mentee or	
T05	mentor)	2.8%
T04	Strength: Recruitment activities	2.7%
T04	Suggestion: Show impact of PHS activities	2.7%
T06	Strength: Collateral duties (i.e., regional and national)	2.6%
	Strength: Substantial mentorship activities (i.e., as a mentee or	
T04	mentor)	2.0%
	Suggestion: Leadership in community-based public health	
т04	initiative or program	2.0%
T06	Strength: Leadership activities	1.9%
	Strength: Substantial mentorship activities (i.e., as a mentee or	
т06	mentor)	1.9%
	Suggestion: Completion of additional degree, rather than	
т05	enrollment	1.9%
тог	Suggestion: Leadership and Supervisory activities and	1.0%
т05	responsibilities within your position	1.9%
т05	Suggestion: Maintain high-performance consistent with next	1.9%
T05	higher billet Suggestion: Seek continuing education (e.g., CME, CE, CEUs)	1.9%
T05	Suggestion: Show impact of PHS activities	1.9%
T06	Suggestion: Show impact of PHS activities	1.9%
T06	Strength: Billet level exceeds current rank	1.3%
100		1.570
т04	Suggestion: COER ratings are not supported by rater comments	1.3%
	Suggestion: Completion of additional degree, rather than	
т06	enrollment	1.3%
	Suggestion: Leadership and Supervisory activities and	
т06	responsibilities within your position	1.3%
	Suggestion: Maintain high-performance consistent with next	
T04	higher billet	1.3%
т06	Suggestion: Professional organization leadership or activities	1.3%
т04	Suggestion: Seek continuing education (e.g., CME, CE, CEUs)	1.3%
	Missing OS/Incorrect OS (i.e., Not in correct OS format, OPPVS	
T05	was verified without OS, did not complete an OS)	0.9%
	Suggestion: More publications, other written communications,	
T05	or oral presentations	0.9%
T05	Suggestion: Progression to meet Awards benchmark	0.9%
T05 T04	Suggestion: Pursue PHS activities Incorrectly formatted CV	0.9%
T04	Strength: Publications and Presentations	0.7%
T04	Suggestion: Progression to meet Awards benchmark	0.7%
T04	Suggestion: Recruitment activities	0.7%
104		0.776
т04	Suggestion: Statements should describe impact in OS and/or CV	0.7%
T06	Strength: Publications and Presentations	0.6%
T06	Suggestion: Career counseling	0.6%
T06	Suggestion: Correct poorly written OS	0.6%
т06	Suggestion: Need more time in current billet	0.6%
т06	Suggestion: Progression to meet Awards benchmark	0.6%
T04	Missing CV	0.0%
T05	Missing CV	0.0%
т06	Missing CV	0.0%

	Missing OS/Incorrect OS (i.e., Not in correct OS format, OPPVS	
т04	was verified without OS, did not complete an OS)	0.0%
T04	Missing ROS	0.0%
T05	Missing ROS	0.0%
T06	Missing ROS	0.0%
T05	Strength: Collateral duties (i.e., regional and national)	0.0%
T05	Strength: Publications and Presentations	0.0%
T05	Strength: Recruitment activities	0.0%
T06	Strength: Recruitment activities	0.0%
T04	Suggestion: Career counseling	0.0%
T05	Suggestion: Career counseling	0.0%
	Suggestion: Completion of additional degree, rather than	
т04	enrollment	0.0%
T04	Suggestion: Correct outdated CV	0.0%
T05	Suggestion: Correct outdated CV	0.0%
т06	Suggestion: Correct outdated CV	0.0%
т04	Suggestion: Correct poorly written OS	0.0%
T05	Suggestion: Correct poorly written OS	0.0%
	Suggestion: Maintain high-performance consistent with next	
т06	higher billet	0.0%
	Suggestion: More publications, other written communications,	
т04	or oral presentations	0.0%
	Suggestion: More publications, other written communications,	
т06	or oral presentations	0.0%
т05	Suggestion: Need more time in current billet	0.0%
	Suggestion: Proofread/Peer review for grammar and/or spelling	
т04	errors	0.0%
	Suggestion: Proofread/Peer review for grammar and/or spelling	
T05	errors	0.0%
	Suggestion: Proofread/Peer review for grammar and/or spelling	
т06	errors	0.0%
T05	Suggestion: Recruitment activities	0.0%
т06	Suggestion: Recruitment activities	0.0%
т05	Suggestion: Seek mentorship	0.0%
T06	Suggestion: Seek mentorship	0.0%
T05	Suggestion: Statements should describe impact in OS and/or CV	0.0%
105		0.0%
т06	Suggestion: Statements should describe impact in OS and/or CV	0.0%
T04	Suggestion: Supporting documentation for statements	0.0%
T05	Suggestion: Supporting documentation for statements	0.0%
Т06	Suggestion: Supporting documentation for statements	0.0%